

Gregory Cooper

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Professional Summary

Strategic IT PMO leader with 15+ years of experience managing enterprise portfolios, delivering large-scale ERP and digital transformation programs, and advancing PMO maturity across people, process, and technology. Proven success leading cross-functional teams, optimizing governance frameworks, and driving portfolio performance to align IT investments with business strategy. Recognized for improving delivery predictability, implementing hybrid Agile/Waterfall methods, and enabling measurable business value through disciplined project execution.

Core Competencies

IT PMO Leadership | Portfolio & Program Management | ERP & Digital Transformation | Agile, Waterfall & Hybrid Delivery | IT Governance & Compliance | PPM & ITSM Tools (e.g., TeamDynamix, ServiceNow, Planview, Power BI) | Resource & Financial Management | Risk & Change Management | Cross-Functional Team Leadership | Executive Reporting & Stakeholder Engagement | Process Optimization & Continuous Improvement

Professional Experience

Sarepta Therapeutics – Cambridge, MA (remote)

2024 – 2025

Director, Portfolio & Project Management

(Role eliminated as part of a 40% company-wide reduction in force)

- Directed the IT Strategy Execution PMO overseeing \$60M+ portfolios across Operations, R&D, Manufacturing and Commercial initiatives.
- Developed governance frameworks, performance dashboards, and KPI tracking to reduce project variance by 20% and improve portfolio transparency.
- Introduced hybrid Agile methodologies and optimized workflows, improving delivery cycle times by 12% and aligning projects with strategic objectives.
- Partnered with Finance, Manufacturing, and Operations to ensure IT investments delivered measurable business value and regulatory compliance readiness.

- Mentored and coached PMO staff, fostering accountability, skill development, and cross-functional collaboration.

Cell Signaling Technology (CST) – Danvers, MA (hybrid)
Assoc Dir / Director, Global IT PMO

2015 – 2024

- Built and led a global IT PMO delivering ERP, eCommerce, and automation programs, improving delivery predictability by 30%.
- Managed large-scale platform modernization, including re-platforming global eCommerce to cloud architecture, and oversaw DevOps product development with Agile methods.
- Implemented PMO governance, resource management, and vendor performance frameworks, achieving >20% cost savings and higher accountability.
- Directed multi-site PMO teams across North America, Europe, and Asia, providing coaching, mentoring, and performance management.
- Drove portfolio reporting and dashboards to executive leadership, supporting data-driven decision-making and strategic alignment.

Progressive Insurance – Cleveland, OH (hybrid)

2007 – 2015

Project Portfolio Manager / Senior Project Manager

- Managed enterprise programs across claims, analytics, and infrastructure supporting scalability and customer experience improvement.
- Led multi-site project teams through full lifecycle delivery, from requirements to post-launch optimization.
- Recognized for leadership excellence, communication effectiveness, and stakeholder trust across IT and business domains.

Education & Certifications

- **MS, Epidemiology** - West Virginia University School of Medicine
 - **BA, Psychology** - West Virginia University
 - **Certifications:** PMP (4193268), CSM, CPO, ITIL Foundations
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Leadership & Affiliations

- **Elected Official**, Town of Essex, MA – Served on the Essex Housing Authority and the Community Preservation Committee, providing fiscal oversight, governance, and strategic investment in housing and community development.
- **Non-Profit Leadership**, Gloucester Marine Genomics Institute (GMGI) – Active supporter and advocate for biotech innovation and STEM workforce development, contributing to GMGI's mission of leveraging genomics to benefit the environment, human health, and the economy.
- **Speaker, Industry Events** – IT portfolio management, PMO maturity, digital transformation