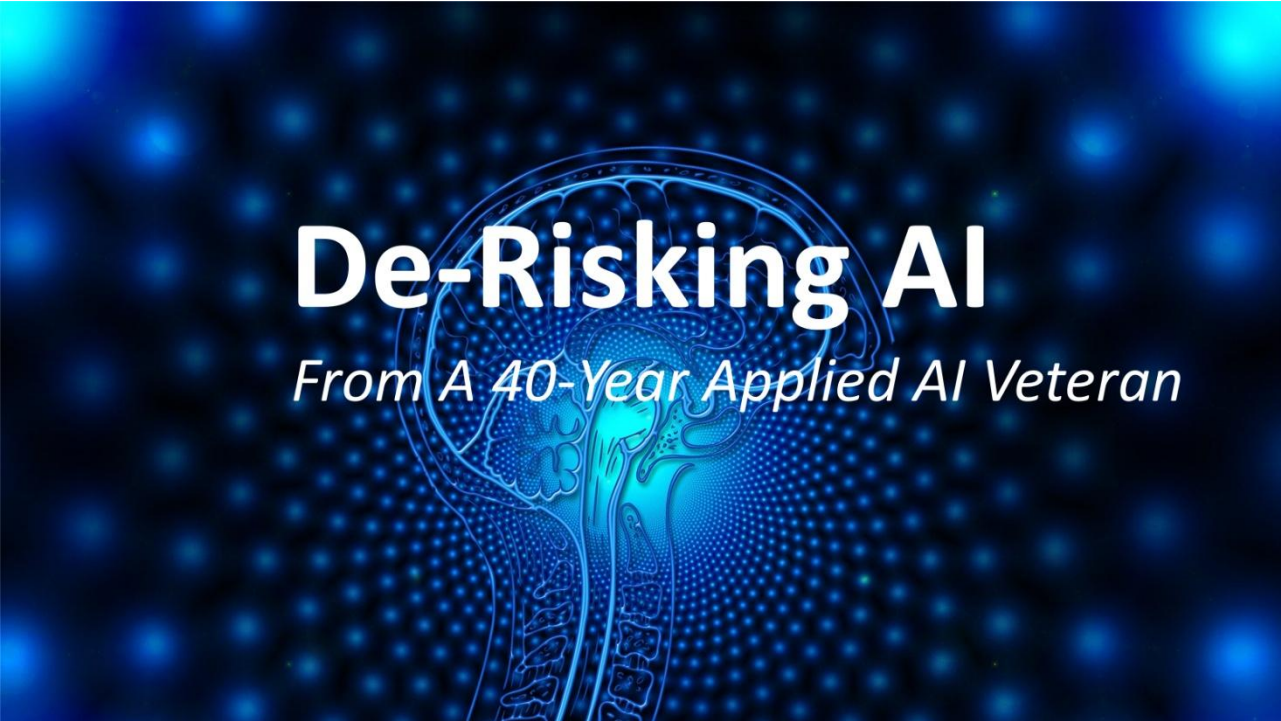




De-Risking AI

From A 40-Year Applied AI Veteran

SEASONED_EXECUTIVE WITH 40 YEARS OF APPLIED AI EXPERIENCE AT BODs AND ABs

The AI legal landscape is rapidly maturing. We have moved past the initial phase of "Can we sue?" into an era of massive class actions, landmark financial settlements, and automated litigation... The legal landscape has shifted into overdrive, and AI litigation is no longer just a hypothetical risk—it is a full-blown reality. And the rise in lawsuits is happening in two completely different ways: lawsuits against AI companies and lawsuits... generated by AI.

With 40 years of applied AI leadership, extensive experience as a Board Director and Board Chair, and a career dedicated to strengthening governance, strategy, and organizational resilience, I bring a unique combination of AI competence, fiduciary integrity, and global business acumen that aligns strongly with the needs of modern boards.

I have served as Director and Board Chair for public and private companies across Cleantech, Fintech, and Healthtech in Canada, the United States, and Israel, as well as Chair of the IEEE South-Western Ontario Chapter and Future Possibilities for Kids. These roles have reinforced my belief that strong governance is the foundation of sustainable growth, stakeholder trust, and long-term value creation.

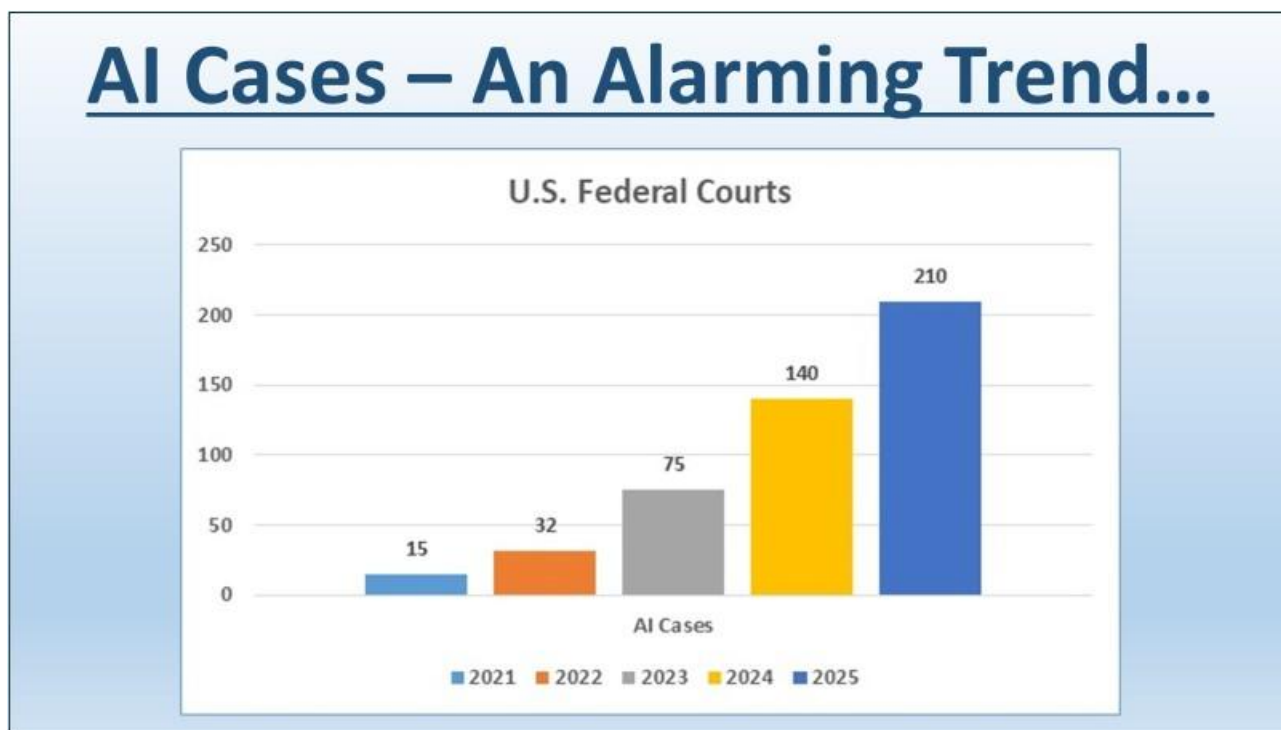
Today, Boards face a rapidly evolving landscape shaped by agentic AI, regulatory change, cybersecurity threats, and business model disruption. AI is not rewriting fiduciary law, but it is raising the standard of care required to meet it.

Directors can no longer rely on the "I didn't know" defence; they must ensure AI is governed responsibly, ethically, and strategically. My background in founding Canada's first commercial AI software company, combined with decades of executive leadership, positions me to help Boards navigate this new reality with clarity and confidence.

I advise organizations and VC/CVC/PE portfolio companies on AI governance, risk oversight, revenue acceleration, margin enhancement, international expansion, and innovative exit strategies. I have

repeatedly helped turn cost centers into profit centers, strengthened board effectiveness, and guided CEOs through ambiguity and transformation.

While the absolute number of foundational lawsuits against AI tech giants hovers in the double digits due to the immense cost of litigating them, the broader ripple effect of AI-related corporate liability and AI-assisted court filings has pushed overall legal actions into the thousands. My approach blends strategic foresight, emotional intelligence, and a commitment to competence and integrity—the two pillars of exceptional governance.



I would welcome the opportunity to contribute my experience to your Board, support your executive team, and help advance your mission with disciplined oversight, strategic insight, and responsible innovation.

I appreciate your consideration and look forward to contributing to your organization's continued success.

Warm regards,

Oleg Feldgajer - BASC, MASC, MBA & EMBA

President & CEO

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Author of: "AI Boogeyman - Dispelling Fake News About Job Losses"

DE-RISKING AI - from a 40-year Applied AI veteran...

DE-RISKING AI – A Governance Expert And Applied AI Pioneer With 40-Year Proficiency at BODs and Advisory Boards



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DE-RISKING AI - from a 40-year Applied AI veteran

Waterloo, Ontario, Canada

SUMMARY

Seasoned executive and Board Director. A visionary CXO & AI pioneer with over **40 years of applied AI leadership and corporate governance expertise**. Founder of Canada's first commercially focused AI software company, International Neural Machines Inc., and a long-time champion of responsible AI, fiduciary excellence, and strategic board governance.

Trusted by public companies, private enterprises, NGOs, and global professional associations to guide **AI governance, risk oversight, business model innovation, and organizational transformation**. Known for helping Boards turn **cost centers into profit centers**, accelerating growth, and strengthening enterprise resilience.

Brings a rare combination of **AI competence + governance integrity**, enabling Boards to meet heightened fiduciary duties in an era where AI reshapes risk, strategy, and stakeholder expectations.

BOARD & GOVERNANCE LEADERSHIP

Director & Board Chair – Public & Private Companies

- Chaired and served on Boards across Cleantech, Fintech, and Healthtech sectors.
- Led governance modernization, strategic planning, CEO evaluation, and oversight of AI-enabled transformation.
- Strengthened board independence, skills matrices, and governance processes.

Board Chair – IEEE (Institute of Electrical and Electronics Engineers)

South-Western Ontario Chapter

- Chaired the world's largest professional engineering association at the regional level.
- Advanced responsible technology practices and professional standards.

Board Chair – Future Possibilities for Kids (Charity)

- Oversaw governance, fundraising, and organizational strategy for a major children's charity.
- Strengthened board effectiveness, stakeholder engagement, and mission alignment.

AI GOVERNANCE & FIDUCIARY OVERSIGHT EXPERTISE

Strategic Oversight of AI

- Ensures AI initiatives align with corporate strategy, long-term value creation, and competitive advantage.
- Evaluates risk–reward trade-offs across automation, analytics, and decision-making.
- Guides capital allocation for data infrastructure, AI talent, and governance capabilities.

Governance & Risk Management

- Mandates enterprise-wide AI governance frameworks aligned with emerging regulations.
- Oversees ethical AI practices to prevent bias, discrimination, and misuse.
- Strengthens cybersecurity protections for AI models and data pipelines.
- Ensures compliance with evolving regulatory regimes (EU AI Act, AIDA, NIST AI RMF, ISO 42001).

Data & Model Accountability

- Treats data and algorithms as critical board-level assets.
- Enforces robust data governance, lineage, and security.
- Requires transparency for high-impact automated decisions.

- Monitors AI performance, drift, and unintended outcomes.

Human Capital & Organizational Change

- Oversees workforce impact planning, reskilling, and leadership development.
- Promotes a culture of responsible AI across the enterprise.
- Ensures executives possess AI literacy and strategic capability.

Expanded Fiduciary Duties in the Age of AI

- Strengthens directors' duty of care through continuous AI education.
- Evaluates stakeholder impacts of AI-driven decisions.
- Ensures preparedness for AI-related crises, including reputational and operational risks.

EXECUTIVE EXPERIENCE

President & CEO – Canada Green ESCO Inc. & DPT Inc.

Waterloo, Ontario

- Leads AI-enabled growth, operational excellence, and business model innovation.
- Advises VC, CVC, and PE funds and their portfolio companies on scale-up, revenue acceleration, and international expansion.
- Drives transformation across energy, sustainability, and technology sectors.

Founder & CEO – First Commercial AI Software Company in Canada

- Built and scaled Canada's first AI software enterprise.
- Gained deep expertise in capital raising, corporate governance, and product commercialization.
- Developed early machine learning, pattern recognition, and data analytics solutions.

Senior Executive Roles – Public & Private Companies

- Led organizations through growth, turnarounds, and strategic repositioning.
- Built high-performance teams, mentored executives, and strengthened organizational culture.
- Delivered margin enhancement, new market entry, and innovative exit strategies.

ADDITIONAL LEADERSHIP & GOVERNANCE COMPETENCIES

- Board structure, independence, and renewal.
- Skills inventories and board composition.
- Governance process optimization.
- CSR & ESG oversight (People, Profits, Planet).
- Stakeholder management and external relations.
- Risk management and crisis leadership.
- Strategic direction setting and execution.
- Financial management and capital strategy.
- Coaching, mentoring, and executive development.

EDUCATION

- **MBA & EMBA**, Kellogg School of Management (Northwestern University) & Schulich School of Business (York University).
- **BASc & MASc, Electrical Engineering**, University of Waterloo.

		
EMBA & MBA Kellogg/Schulich Executive MBA Northwestern/York Universities	EMBA & MBA Kellogg/Schulich Executive MBA Northwestern/York Universities	MASC Electrical Engineering University of Waterloo

PUBLICATIONS, THOUGHT LEADERSHIP & SPEAKING ENGAGEMENTS

- Author of *AI Boogeyman – Dispelling Fake News About Job Losses* (Amazon Press).
- Speaker, mentor, and advisor on applied AI, corporate governance, and business model innovation.
- Advocate for responsible AI and enhanced fiduciary duty in the age of agentic AI.
- Author of 200+ AI LinkedIn posts and 18,000+ tweets on X.

• Member of Advisory Board of C4 - Consortium of 10 Universities and research institutes of South-Western Ontario • Member of Advisory Committee – Ryerson Polytechnic University, Department of Mathematics, Physics, and Computer Science • Presented with Editor’s Choice Award for INM’s NeuroTalker OCR by Imaging Magazine • Awarded Business Excellence Award by Canada-Israel Chamber of Commerce • Presented at MCC/NCR Neural Network (Technical Information Exchange Session - Austin, Texas • Presented at National Research Council (NRC) Seminar: Neural Networks for Industry, at the University of Waterloo • Presented at 1st Conference of the Canadian Healthcare Anti-Fraud Association (CHCAA), Toronto, Ontario, Canada • Represented IBM at the 3rd Conference of the Canadian Healthcare Anti-Fraud Association (CHCAA), Toronto, Ontario, Canada	• Presented at Green Buildings Conference in Toronto, Ontario, Canada • Presented at the Wind, Water, and Sun Conference in London, Ontario, Canada • Presented at Renewable Energy Conference in Halifax, Nova Scotia, Canada • Presented at the Institute of Computer Research (ICR) colloquium at the University of Waterloo • Presented at Canadian Association of Risk Management, Toronto • Presented at Mexican Bankers Association, Mexico City, Mexico • Presented at Estonian Bankers Association, Tallinn, Estonia • Interviewed with more than 30 newspapers, magazines, radio, and TV stations in Canada, the US, Israel, and Sweden • Presented at Southwest Border Money Laundering Conference in Scottsdale, AZ, organized by the Attorney General of Arizona • NATO-level Security Clearance (DND)
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MISSION & VALUES

- Committed to helping Boards and executives navigate ambiguity, mobilize action, and unlock prosperity through **Knowledge, Experience, and Expertise (KEE)**.
- Believes that **competence + integrity** are the twin pillars of effective governance. Competence without integrity is dangerous — and integrity without competence is ineffective. A successful governance approach requires both.
- Dedicated to mentoring the next generation of leaders and advancing responsible AI adoption globally.

FINTECH DOMAIN EXPERTISE HIGHLIGHTS

Already 35 years ago, International Neural Machines Inc. (INM) was the first product-oriented neural network company launched in Canada. INM developed AI-based solutions for **Visa Fraud Detection at RBC, Defalcation Detection at CIBC, Money Laundering Detection for the World Bank, and Insurance Fraud Detection at Workers’ Safety & Insurance Board (WSIB)**.

LINKS TO ACADEMIA

I’m also extremely proud of the work I did at the **Microelectronics and Computer Consortium (MCC) in Austin, Texas**, headed by Navy Admiral Bobby Inman. At its peak, MCC housed over 400 PhDs under one roof, and I supervised a large group of the world’s brightest researchers in neural networks and artificial intelligence on behalf of the \$7 billion NCR Corporation for three years.

For six years in the 1990s, I was an Associate Professor at the University of Waterloo’s School of Optometry, where I helped graduate students become proficient in advanced **image processing using AI**. For the past four years, I have renewed my academic ties and joined the faculty at Conestoga College School of Business in Kitchener, Ontario, Canada. As a part-time professor, I incorporate **AI fundamentals** into my teaching of: Supply Chain Management (SCM) Optimization; Enterprise Resource Planning (ERP); Total Quality Management (TQM), and Lean Six Sigma methodologies.